SOCIAL SECURITY ADMINISTRATION 2010 Employee Viewpoint Survey

The Office of Personnel Management (OPM) administered the 2010 Employee Viewpoint Survey (EVS) to our employees to learn about their opinions on working at Social Security. The results of the survey will help us understand areas where we have strengths and where we have opportunities for improvement. This document presents the general results from the 2010 EVS.

Survey Content

The EVS includes items to gather employees' opinions in the following major areas:

- o Employee Work Experiences
- Work Unit
- o The Agency
- o Supervisors/Team Leaders
- o Leadership
- o Employee Satisfaction and
- o Employee Work/Life.

Survey Administration

We used the Office of Personnel Management (OPM) administered 2010 Employee Viewpoint Survey to meet the mandatory annual employee survey requirement as described in federal regulations (5 CFR Part 250, see OPM-Surveys). OPM conducted the online survey from March 1, 2010 through March 26, 2010. OPM sent email invitations to randomly selected employees and invited them to participate in the survey. Each invitation included a link to the survey website, a unique identification number, and a password to access the survey.

Description of the Sample and Response Rate

OPM selected a stratified random sample of **14,250** Social Security employees, from an employee population of all full-time, permanent, non-seasonal employees, to participate in the survey. We achieved a response rate of **62.7** percent, with surveys completed by **8,940** employees. We counted employees who completed at least one of the survey questions as respondents, although the majority of employees completed all questions.

The respondents were representative of the agency population in all demographic characteristics with the exception of Supervisors/Managers who were somewhat overrepresented and non-supervisors who were somewhat underrepresented compared to the overall agency population. The following table contains demographic information on our employee population and the EVS respondents.

GENDER	SSA Population (%)	EVS Respondents (%)
Male	31%	34%
Female	69%	66%

ARE YOU: HISPANIC OR LATINO	SSA Population (%)	EVS Respondents (%)
Yes	14%	10%
No	86%	90%

RACIAL CATEGORY	SSA Population (%)	EVS Respondents (%)
White	59%	62%
Black or African American	34%	29%
Native Hawaiian or other Pacific Islander	<1%	1%
Asian	6%	4%
American Indian or Alaskan Native	2%	1%
Two or more races (not Hispanic or Latino)	<1%	3%

SUPERVISORY STATUS	SSA Population (%)	EVS Respondents (%)
Non-supervisor	88%	61%
Supervisor/Manager	12%	39%

General Results

We analyzed the results of the EVS and determined areas where employee rankings were positive and negative. Positive responses are responses of "strongly agree," "agree," "very satisfied," or "satisfied." Negative responses are responses of "disagree," "strongly disagree," "dissatisfied," or "very dissatisfied." Our survey results show strengths (i.e. 65 percent or more positive) on 32 questions. The top five items with positive responses are:

- Question 7 When needed I am willing to put in the extra effort to get a job done.
- Question 13 The work I do is important.
- Question 8 I am constantly looking for ways to do my job better.
- Question 12 I know how my work relates to the agency's goals and priorities.
- Question **16** I am held accountable for achieving results.

Our survey results show a weakness (i.e. 35% or more negative) on four questions. The top five negative responses are:

- Question 33 Pay raises depend on how well employees perform their jobs.
- Question 23 In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.
- Question 24 In my work unit, differences in performance are recognized in a meaningful way.
- Question 22 Promotions in my work unit are based on merit.
- Question **10** My workload is reasonable.

Itemized Employee Responses

Federal regulations required the survey questions indicated with a star (*) in this section. Positive responses are responses of "strongly agree," "agree," "very satisfied," or "satisfied." Neutral responses are responses of "neither agree nor disagree" or "fair." Negative responses are responses of "disagree," "strongly disagree," "dissatisfied," or "very dissatisfied." The *Item Total Response* excludes *Do Not Know / No Basis to Judge* responses for comparability with previous years. OPM used actual data for the numbers and weighted data for the percentages presented in this report. The weighting takes into account the variability in the selected sample, respondent characteristics, and known demographic characteristics of the survey population.

MY WORK EXPERIENCES

*1.	I am given a real opportunity to improve my skills in my			
	organization.	Number	Percentage	Positive
	Strongly Agree	2,282	21.0	64.5%
	Agree	3,988	43.5	Neutral
	Neither Agree Nor Disagree	1,230	16.0	16.0%
	Disagree	1,009	14.0	Negative
	Strongly Disagree	401	5.4	19.5%
	Item Response Total	8,910	100.0	
2.	I have enough information to do my job well.	Number	Percentage	Positive
	Strongly Agree	2,198	23.1	78.1%
	Agree	4,824	55.0	Neutral
	Neither Agree Nor Disagree	995	10.8	10.8%
	Disagree	747	9.5	Negative
	Strongly Disagree	150	1.7	11.1%
	Item Response Total	8,914	100.0	
3.	I feel encouraged to come up with new and better ways of			
	doing things.	Number	Percentage	Positive
	Strongly Agree	2,218	20.5	59.7%
	Agree	3,498	39.3	Neutral
	Neither Agree Nor Disagree	1,517	18.7	18.7%
	Disagree	1,196	15.3	Negative
	Strongly Disagree	467	6.2	21.5%
	Item Response Total	8,896	100.0	
*4.	My work gives me a feeling of personal accomplishment.	Number	Percentage	Positive
	Strongly Agree	3,150	34.9	79.0%
	Agree	3,821	44.1	Neutral
	Neither Agree Nor Disagree	1,080	11.0	11.0%
	Disagree	597	6.9	Negative
	Strongly Disagree	268	3.1	10.0%
	Item Response Total	8,916	100.0	

^{*}Required Survey Item Note: Sum of responses excluding: Do Not Know / No Basis to Judge

MY WORK EXPERIENCES (cont.)

*5.	I like the kind of work I do.	Number	Percentage	Positive
	Strongly Agree	3,710	41.1	84.0%
	Agree	3,706	43.0	Neutral
	Neither Agree Nor Disagree	974	10.7	10.7%
	Disagree	374	3.9	Negative
	Strongly Disagree	133	1.4	5.3%
	Item Response Total	8,897	100.0	
6.	I know what is expected of me on the job.	Number	Percentage	Positive
	Strongly Agree	3,284	36.9	85.5%
	Agree	4,244	48.6	Neutral
	Neither Agree Nor Disagree	782	8.1	8.1%
	Disagree	445	4.9	Negative
	Strongly Disagree	130	1.5	6.4%
	Item Response Total	8,885	100.0	
7.	When needed I am willing to put in the extra effort to get a job done.	Number	Percentage	Positive
	Strongly Agree	6,357	67.7	97.8%
	Agree	2,392	30.1	Neutral
	Neither Agree Nor Disagree	121	1.7	1.7%
	Disagree	30	0.3	Negative
	Strongly Disagree	12	0.2	0.5%
	Item Response Total	8,912	100.0	
8.	I am constantly looking for ways to do my job better.	Number	Percentage	Positive
	Strongly Agree	4,746	51.0	91.5%
	Agree	3,425	40.5	Neutral
	Neither Agree Nor Disagree	635	7.2	7.2%
	Disagree	69	0.9	Negative
	Strongly Disagree	27	0.3	1.3%
	Item Response Total	8,902	100.0	
9.	I have sufficient resources (for example, people, materials, budget) to get my job done.	Number	Percentage	Positive
	Strongly Agree	1,581	18.0	61.4%
	Agree	3,943	43.4	Neutral
	Neither Agree Nor Disagree	1,247	13.2	13.2%
	Disagree	1,522	17.4	Negative
	Strongly Disagree	580	8.0	25.4%
	Item Response Total	8,873	100.0	

^{*}Required Survey Item Note: Sum of responses excluding: Do Not Know / No Basis to Judge

MY WORK EXPERIENCES (cont.)

*10. My workload is reasonable. Strongly Agree 1,264 12.0 Agree 4,144 42.2 Neither Agree Nor Disagree 1,319 15.6 Disagree 1,456 18.4 Strongly Disagree 708 11.7 Item Response Total 8,891 100.0 *11. My talents are used well in the workplace. Number Percentage 1,721 17.9 Agree 3,767 42.7 Neither Agree Nor Disagree 1,447 17.1 Disagree 1,219 13.7	Positive 54.2% Neutral 15.6% Negative 30.1%
Agree 4,144 42.2 Neither Agree Nor Disagree 1,319 15.6 Disagree 1,456 18.4 Strongly Disagree 708 11.7 Item Response Total 8,891 100.0 *11. My talents are used well in the workplace. Number Percentage Strongly Agree 1,721 17.9 Agree 3,767 42.7 Neither Agree Nor Disagree 1,447 17.1	Neutral 15.6% Negative 30.1%
Neither Agree Nor Disagree 1,319 15.6 Disagree 1,456 18.4 Strongly Disagree 708 11.7 Item Response Total 8,891 100.0 *11. My talents are used well in the workplace. Number Percentage Strongly Agree 1,721 17.9 Agree 3,767 42.7 Neither Agree Nor Disagree 1,447 17.1	15.6% Negative 30.1%
Disagree 1,456 18.4 Strongly Disagree 708 11.7 Item Response Total 8,891 100.0 *11. My talents are used well in the workplace. Number Percentage Strongly Agree 1,721 17.9 Agree 3,767 42.7 Neither Agree Nor Disagree 1,447 17.1	Negative 30.1%
Strongly Disagree 708 11.7 Item Response Total 8,891 100.0 *11. My talents are used well in the workplace. Number Percentage Strongly Agree 1,721 17.9 Agree 3,767 42.7 Neither Agree Nor Disagree 1,447 17.1	30.1%
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*11. My talents are used well in the workplace. Strongly Agree 1,721 17.9 Agree 3,767 42.7 Neither Agree Nor Disagree 1,447 17.1	
Strongly Agree 1,721 17.9 Agree 3,767 42.7 Neither Agree Nor Disagree 1,447 17.1	
Agree 3,767 42.7 Neither Agree Nor Disagree 1,447 17.1	Positive
Neither Agree Nor Disagree 1,447 17.1	60.5%
Tierday Tigree Tier Biblighee	Neutral
Disagrae 1.219 13.7	17.1%
Disagree 1,217 13.7	Negative
Strongly Disagree 685 8.8	22.4%
Item Response Total 8,839 100.0	
*12. I know how my work relates to the agency's goals and	
priorities. Number Percentage	Positive
Strongly Agree 3,620 37.1	90.1%
Agree 4,451 53.0	Neutral
Neither Agree Nor Disagree 569 6.9	6.9%
Disagree 169 1.9	Negative
Strongly Disagree 70 1.1	3.0%
Item Response Total 8,879 100.0]
*13. The work I do is important. Number Percentage	Positive
Strongly Agree 5,292 62.5	95.9%
Agree 2,994 33.4	Neutral
Neither Agree Nor Disagree 420 3.0	3.0%
Disagree 101 0.8	Negative
Strongly Disagree 49 0.3	1.1%
Item Response Total 8,856 100.0	
*14. Physical conditions (for example, noise level, temperature,	
lighting, cleanliness in the workplace) allow employees to	
perform their jobs well. Number Percentage	Positive
Strongly Agree 2,606 27.5	67.4%
Agree 3,786 40.0	Neutral
Neither Agree Nor Disagree 1,099 12.9	12.9%
Disagree 917 12.8	Negative
	19.6%
Strongly Disagree 464 6.8	1 1

^{*}Required Survey Item Note: Sum of responses excluding: Do Not Know / No Basis to Judge

MY WORK EXPERIENCES (cont.)

15.	My performance appraisal is a fair reflection of my			
15.	performance.	Number	Percentage	Positive
	Strongly Agree	2,122	20.5	61.3%
	Agree	3,693	40.8	Neutral
	Neither Agree Nor Disagree	1,327	16.3	16.3%
	Disagree	957	13.1	Negative
	Strongly Disagree	633	9.4	22.4%
	Item Response Total	8,732	100.0	
6.	I am held accountable for achieving results.	Number	Percentage	Positive
	Strongly Agree	3,250	33.4	86.9%
	Agree	4,610	53.5	Neutral
	Neither Agree Nor Disagree	726	9.3	9.3%
	Disagree	186	2.7	Negative
	Strongly Disagree	89	1.1	3.8%
	Item Response Total	8,861	100.0	
7.	I can disclose a suspected violation of any law, rule or			
	regulation without fear of reprisal.	Number	Percentage	Positive
	Strongly Agree	2,329	23.3	62.1%
	Agree	3,104	38.8	Neutral
	Neither Agree Nor Disagree	1,713	21.1	21.1%
	Disagree	703	8.5	Negative
	Strongly Disagree	641	8.4	16.9%
	Item Response Total	8,490	100.0	
18.	My training needs are assessed.	Number	Percentage	Positive
	Strongly Agree	1,376	14.0	55.3%
	Agree	3,581	41.3	Neutral
	Neither Agree Nor Disagree	2,100	23.2	23.2%
	Disagree	1,112	14.2	Negative
	Strongly Disagree	547	7.4	21.5%
	Item Response Total	8,716	100.0	
19.	In my most recent performance appraisal, I understood			
	what I had to do to be rated at different performance levels			
	(for example, Fully Successful, Outstanding).	Number	Percentage	Positive
	Strongly Agree	2,212	21.9	67.1%
	Agree	3,677	45.1	Neutral
	Neither Agree Nor Disagree	1,275	14.4	14.4%
	Disagree	966	11.4	Negative
	Strongly Disagree	580	7.2	18.6%
	Item Response Total	8,710	100.0	

*Required Survey Item Note: Sum of responses excluding: Do Not Know / No Basis to Judge

MY WORK UNIT

*20.	The people I work with cooperate to get the job done.	Number	Percentage	Positive
	Strongly Agree	2,217	22.2	73.5%
	Agree	4,567	51.3	Neutral
	Neither Agree Nor Disagree	1,113	13.4	13.4%
	Disagree	705	10.3	Negative
	Strongly Disagree	169	2.8	13.1%
	Item Response Total	8,771	100.0	
21.	My work unit is able to recruit people with the right skills.	Number	Percentage	Positive
	Strongly Agree	1,000	9.8	47.9%
	Agree	3,352	38.1	Neutral
	Neither Agree Nor Disagree	2,323	29.9	29.9%
	Disagree	1,300	14.5	Negative
	Strongly Disagree	583	7.7	22.2%
	Item Response Total	8,558	100.0	
22.	Promotions in my work unit are based on merit.	Number	Percentage	Positive
	Strongly Agree	1,010	8.5	36.5%
	Agree	2,668	28.0	Neutral
	Neither Agree Nor Disagree	2,181	27.8	27.8%
	Disagree	1,397	19.3	Negative
	Strongly Disagree	1,148	16.4	35.7%
	Item Response Total	8,404	100.0	
23.	In my work unit, steps are taken to deal with a poor	,		
	performer who cannot or will not improve.	Number	Percentage	Positive
	Strongly Agree	701	6.3	31.9%
	Agree	2,450	25.6	Neutral
	Neither Agree Nor Disagree	2,179	27.5	27.5%
	Disagree	1,627	22.4	Negative
	Strongly Disagree	1,229	18.2	40.5%
	Item Response Total	8,186	100.0	<u>I</u>
24.	In my work unit, differences in performance are			
	recognized in a meaningful way.	Number	Percentage	Positive
	Strongly Agree	782	7.2	36.9%
	Agree	2,900	29.8	Neutral
	Neither Agree Nor Disagree	2,194	26.4	26.4%
	Disagree	1,644	21.8	Negative
	Strongly Disagree	928	14.9	36.7%
	Item Response Total	8,448	100.0	

^{*}Required Survey Item Note: Sum of responses excluding: Do Not Know / No Basis to Judge

MY WORK UNIT (cont.)

Awards in my work unit depend on how well employees perform their jobs.	Number	Domontogo	Positive
		Percentage 10.8	44.5%
Strongly Agree	,		
Agree		33.8	Neutral
Neither Agree Nor Disagree		22.8	22.8%
Disagree		17.5	Negative 32.7%
Strongly Disagree		15.2	32.7%
Item Response Tota		100.0	<u> </u>
Employees in my work unit share job knowledge with each other.	Number	Percentage	Positive
Strongly Agree		28.5	79.7%
Agree	1 501	51.2	Neutral
Neither Agree Nor Disagree		11.2	11.2%
Disagre		6.0	Negative
Strongly Disagree		3.1	9.1%
Item Response Tota		100.0	
The skill level in my work unit has improved in the past			
year.	Number	Percentage	Positive
Strongly Agree	1,692	19.6	61.1%
Agree	3,563	41.5	Neutral
Neither Agree Nor Disagree	2,167	25.5	25.5%
	710	0.0	
Disagree	710	8.8	Negative
Disagree Strongly Disagree		4.6	Negative 13.4%
	328		
Strongly Disagree Item Response Tota	328	4.6	
Strongly Disagree Item Response Tota	328	4.6	
Strongly Disagree Item Response Tota 8. How would you rate the overall quality of work done by	328 8,460 Number	4.6	13.4%
Strongly Disagree Item Response Tota 28. How would you rate the overall quality of work done by your work unit?	328 8,460 Number 3,824	4.6 100.0 Percentage	Positive
Strongly Disagree Item Response Tota 28. How would you rate the overall quality of work done by your work unit? Very Good	328 8,460 Number 1 3,824 1 3,751	4.6 100.0 Percentage 39.1	13.4% Positive 82.5%
Strongly Disagree Item Response Tota 28. How would you rate the overall quality of work done by your work unit? Very Good Good	328 8,460 Number 1 3,824 1 3,751 1,151	4.6 100.0 Percentage 39.1 43.4	Positive 82.5% Neutral
Strongly Disagree Item Response Tota 28. How would you rate the overall quality of work done by your work unit? Very Good Good Fair	328 8,460 Number 3,824 1 3,751 1,151 126	4.6 100.0 Percentage 39.1 43.4 15.3	Positive 82.5% Neutral 15.3%

^{*}Required Survey Item Note: Sum of responses excluding: Do Not Know / No Basis to Judge

MY AGENCY

The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.					
Strongly Agree 1,459 16.0 74.1% Agree 5,123 58.1 Neither Agree Nor Disagree 1,260 15.1 Disagree 646 8.3 Strongly Disagree 158 2.6 Strongly Disagree 158 2.6 Item Response Total 8,646 100.0 *30. Employees have a feeling of personal empowerment with respect to work processes. Number Percentage Strongly Agree 3,336 37.5 Neither Agree Nor Disagree 1,507 18.6 Strongly Disagree 2,320 27.0 Disagree 1,507 18.6 Strongly Disagree 1,507 18.6 Strongly Disagree 529 8.0 Strongly Disagree 1,370 13.2 Agree 4,083 43.0 Strongly Agree 1,030 13.2 Agree 1,030 14.8 Strongly Disagree 1,040 14.8 Strongly Agree 1,094 11.1 Agr	*29.	J C			
Neither Agree 5.123 58.1 15.1% Neither Agree Nor Disagree 1,260 15.1 Strongly Disagree 158 2,6 Employees have a feeling of personal empowerment with respect to work processes. Strongly Agree 3,356 37.5 Meutral 15.1% Neither Agree Nor Disagree 1,260 10.00 *30.		necessary to accomplish organizational goals.	Number	Percentage	Positive
Neither Agree Nor Disagree 1,260 15.1 15.1% Negative 158 2.6 10.9% 158 2.6 10.9% 158 2.6 10.9% 158 2.6 10.9% 158 2.6 10.9% 158 2.6 10.9% 158 2.6 10.9% 158 2.6 10.9% 158 2.6 10.9% 158 2.6 10.9% 158 2.6 10.9% 158 2.6 10.9% 158 2.6 10.9% 158 2.6 10.9% 158 10.00 158 10.00 158 10.00 158 10.00 158 10.00 158 10.00 158 158 10.00 158 1		Strongly Agree	1,459	16.0	74.1%
**30. Employees have a feeling of personal empowerment with respect to work processes.		Agree	5,123	58.1	Neutral
*30. Employees have a feeling of personal empowerment with respect to work processes. Strongly Agree Agr		Neither Agree Nor Disagree	1,260	15.1	15.1%
Strongly Disagree 1,040 14.8 100.0 Percentage 1,040 14.8 100.0 Percentage 1,040 14.8 100.0 Percentage 1,040 14.8 100.0 Percentage 1,		Disagree	646	8.3	Negative
*30. Employees have a feeling of personal empowerment with respect to work processes. Strongly Agree 3.356 37.5 Neither Agree Nor Disagree 1.507 18.6 Strongly Disagree 1.507 18.6 Strongly Disagree 5.29 8.0 Item Response Total 8.542 100.0 Strongly Agree 1.370 13.2 Agree 1.370 13.2 Agree 1.370 13.2 Agree 1.633 20.6 Strongly Disagree 1.633 20.6 Disagree 1.633 20.6 Agree 1.633 20.6 Strongly Disagree 1.633 20.6 Agree 1.633 20.6 Agree 1.634 20.6 Strongly Disagree 1.635 20.6 Strongly Disagree 1.040 14.8 Strongly Disagree 1.040 14.8 Strongly Disagree 1.040 14.8 Agree 1.040 14.8 Strongly Disagree 1.040 14.8 Strongly Disagree 1.094 11.1 Agree 3.231 33.5 Agree 3.231 33.5 Strongly Disagree 1.265 17.4 Strongly Disagree 2.258 28.8 Disagree 1.265 17.4 Strongly Disagree 648 9.2 Strongly Disagree 8.496 100.0 *33. Pay raises depend on how well employees perform their jobs. Number Percentage Strongly Agree 4.08 5.0 Agree 1.422 18.1 Agree 1.368 28.2 Agree 1.369 23.58 28.2 Agree 1.369 23.58 28.2 Agree 1.369 23.58 28.2 Agree 1.397 17.1		Strongly Disagree	158	2.6	10.9%
Positive Strongly Agree Radius Percentage Agree Radius		Item Response Total	8,646	100.0	
Strongly Agree 830 9.0 46.4% Neutral 27.0%	*30.	Employees have a feeling of personal empowerment with			
Neither Agree Nor Disagree 2,320 27.0 27.0% Neither Agree Nor Disagree 1,507 18.6 26.6%		* *	Number	Percentage	Positive
Neither Agree Nor Disagree 2,320 27.0 27.0% Negative 1,507 18.6 Strongly Disagree 529 8.0 16m Response Total 8,542 100.0 10.0		Strongly Agree	830	9.0	46.4%
Strongly Disagree 1,507 18.6 26.6%		Agree	3,356	37.5	Neutral
Strongly Disagree 529 8.0 26.6% Item Response Total 8,542 100.0 Strongly Agree 1,370 13.2 56.2% Agree 4,083 43.0 20.6 Neutral Strongly Disagree 1,633 20.6 Neutral Other Response Total 8,629 100.0 *32.		Neither Agree Nor Disagree	2,320	27.0	27.0%
Strongly Agree 1,040 14.8 20.6% Neutral 20.6% Negative 23.2%		Disagree	1,507	18.6	Negative
Strongly Agree 1,040 14.8 23.2% **32. Creativity and innovation are rewarded. **31. **32. **32. **33. Pay raises depend on how well employees perform their jobs. **33. Pay raises depend on how well employees perform their jobs. **34. **35. **35. **36		Strongly Disagree	529	8.0	26.6%
*32.		Item Response Total	8,542	100.0	
*32. Creativity and innovation are rewarded.	31.	Employees are recognized for providing high quality			
Neutral 20.6% Neutral 20.6% Neutral 20.6% Neutral 20.6% Negative 23.2% *32. Creativity and innovation are rewarded. Strongly Agree 1,094 11.1 44.6% Neutral 24.6% Neutral 24.6% Neutral 25.2% *32. Creativity and innovation are rewarded. Number Percentage 44.6% Neutral 24.6% Neutral 24.6% Neutral 25.2% Neutral 26.6%		products and services.	Number	Percentage	Positive
Neutral Neutral 20.6%		Strongly Agree	1,370	13.2	56.2%
Neither Agree Nor Disagree 1,633 20.6 Disagree 1,040 14.8 Negative 23.2%			4,083	43.0	Neutral
Negative 1,040 14.8 Strongly Disagree 503 8.4 23.2% **32. Creativity and innovation are rewarded. Strongly Agree 1,094 11.1 44.6% **34. Agree 3,231 33.5 28.8 **35. Neither Agree Nor Disagree 1,265 17.4 **36. Strongly Disagree 1,265 17.4 28.8% **37. Pay raises depend on how well employees perform their jobs. Number Percentage 26.6% **38. Pay raises depend on how well employees perform their jobs. Number Percentage **38. Strongly Agree 408 5.0 **39. Agree 1,422 18.1 **39. Neither Agree Nor Disagree 2,670 31.5 **39. Neither Agree Nor Disagree 2,358 28.2 **39. Strongly Disagree 1,397 17.1 45.3% **39. Negative 45.3% **39. Negative 45.3% **39. Neither Agree Nor Disagree 1,397 17.1 **39. Neither Agree Nor Disagree 1,397 17.1			1,633	20.6	20.6%
Strongly Disagree 503 8.4 23.2%			1,040	14.8	Negative
*32. Creativity and innovation are rewarded. Number Strongly Agree 1,094 11.1 **34. Agree 3,231 33.5 **35. Neither Agree Nor Disagree 2,258 28.8 **36. Neither Agree Nor Disagree 1,265 17.4 **37. Strongly Disagree 648 9.2 **38. Pay raises depend on how well employees perform their jobs. **38. Strongly Agree 408 5.0 **39. Agree 1,422 18.1 **39. Neither Agree Nor Disagree 2,258 28.8 **39. Negative 26.6% **30. Number Percentage 23.2% **31. Neither Agree Nor Disagree 2,258 28.8 **32. Negative 26.6% **33. Neither Agree Nor Disagree 408 5.0 **34. Negative 23.2% **35. Neither Agree Nor Disagree 2,258 28.2 **36. Negative 23.2% **37. Neither Agree Nor Disagree 2,358 28.2 **38. Negative 23.2% **39. Negative 23.2% **39. Negative 23.3%			503	8.4	
*32. Creativity and innovation are rewarded. Strongly Agree 1,094 11.1 Agree 3,231 33.5 Neither Agree Nor Disagree 2,258 28.8 Disagree 1,265 17.4 Strongly Disagree 648 9.2 *33. Pay raises depend on how well employees perform their jobs. *34. Pay raises depend on how well employees perform their jobs. *35. Strongly Agree 408 5.0 Agree 1,422 18.1 Neither Agree Nor Disagree 2,358 28.2 Neither Agree Nor Disagree 2,358 28.2 Negative 23.2% Neutral 31.5% Neutral 31.5% Neutral 44.6% Positive 44.6% Negative 2.258 Positive 2.36% Neutral 31.5% Neutral 31.5% Neutral 31.5% Negative 2.358 Negative 2.358 Negative 2.358 Negative 2.358			8,629	100.0	
Strongly Agree	*32.		Number	Percentage	Positive
Neither Agree Nor Disagree 3,231 33.5 28.8 28.8		Strongly Agree			
Neither Agree Nor Disagree 2,258 28.8			3,231	33.5	Neutral
Disagree 1,265 17.4 Negative			2,258	28.8	
*33. Pay raises depend on how well employees perform their jobs. *Strongly Disagree 648 9.2 26.6% Item Response Total 8,496 100.0 *33. Pay raises depend on how well employees perform their jobs. Strongly Agree 408 5.0 23.2% Agree 1,422 18.1 Neutral 31.5% Neither Agree Nor Disagree 2,358 28.2 Negative 45.3%			1,265	17.4	Negative
*33. Pay raises depend on how well employees perform their jobs. Number Percentage			648	9.2	
*33. Pay raises depend on how well employees perform their jobs. Strongly Agree 408 5.0 23.2%			8,496	100.0	
jobs. Number Percentage Strongly Agree 408 5.0 Agree 1,422 18.1 Neither Agree Nor Disagree 2,670 31.5 Disagree 2,358 28.2 Negative Strongly Disagree 1,397 17.1 45.3%	*33.		·		
Agree 1,422 18.1 Neutral Neither Agree Nor Disagree 2,670 31.5 31.5% Disagree 2,358 28.2 Negative Strongly Disagree 1,397 17.1 45.3%		• • • • • • • • • • • • • • • • • • • •	Number	Percentage	Positive
Neither Agree Nor Disagree 2,670 31.5 31.5% Disagree 2,358 28.2 Negative Strongly Disagree 1,397 17.1 45.3%		Strongly Agree	408	5.0	23.2%
Neither Agree Nor Disagree 2,670 31.5 31.5% Disagree 2,358 28.2 Negative Strongly Disagree 1,397 17.1 45.3%		Agree	1,422	18.1	Neutral
Strongly Disagree 1,397 17.1 45.3%		Neither Agree Nor Disagree	2,670	31.5	
Strongly Disagree 1,397 17.1 45.3%		Disagree	2,358	28.2	Negative
			1,397	17.1	
		Item Response Total	8,255	100.0	

^{*}Required Survey Item Note: Sum of responses excluding: Do Not Know / No Basis to Judge

MY AGENCY (cont.)

34.	Policies and programs promote diversity in the workplace			
	(for example, recruiting minorities and women, training in			
	awareness of diversity issues, mentoring).	Number	Percentage	Positive
	Strongly Agree	1,722	18.1	64.9%
	Agree	3,862	46.7	Neutral
	Neither Agree Nor Disagree	1,845	23.0	23.0%
	Disagree	522	6.7	Negative
	Strongly Disagree	385	5.5	12.1%
	Item Response Total	8,336	100.0	
*35.	Employees are protected from health and safety hazards on			
	the job.	Number	Percentage	Positive
	Strongly Agree	2,311	22.2	75.3%
	Agree	4,620	53.1	Neutral
	Neither Agree Nor Disagree	1,019	13.8	13.8%
	Disagree	447	6.8	Negative
	Strongly Disagree	234	4.0	10.9%
	Item Response Total	8,631	100.0	_
٠36.	My organization has prepared employees for potential			
	security threats.	Number	Percentage	Positive
	Strongly Agree	2,250	23.9	81.2%
	Agree	4,768	57.3	Neutral
	Neither Agree Nor Disagree	1,015	11.5	11.5%
	Disagree	439	4.8	Negative
	Strongly Disagree	164	2.4	7.3%
	Item Response Total	8,636	100.0	
37.	Arbitrary action, personal favoritism and coercion for			
	partisan political purposes are not tolerated.	Number	Percentage	Positive
	Strongly Agree	1,802	18.3	55.0%
	Agree	2,963	36.6	Neutral
	Neither Agree Nor Disagree	1,746	21.7	21.7%
	Disagree	975	12.5	Negative
	Strongly Disagree	814	10.9	23.4%
	Item Response Total	8,300	100.0	

^{*}Required Survey Item Note: Sum of responses excluding: Do Not Know / No Basis to Judge

MY AGENCY (cont.)

38. Prohibited Personnel Practices (for example, illegally			
discriminating for or against any employee/applicant,			
obstructing a person's right to compete for employment,			
knowingly violating veterans' preference requirements) as	·e		
not tolerated.	Number	Percentage	Positive
Strongly Agre	ee 2,325	23.5	67.4%
Agre	ee 3,449	43.9	Neutral
Neither Agree Nor Disagre	ee 1,433	20.1	20.1%
Disagro	ee 466	5.7	Negative
Strongly Disagro	ee 477	6.8	12.5%
Item Response Tot	8,150	100.0	
My agency is successful at accomplishing its mission.	Number	Percentage	Positive
Strongly Agre	ee 2,479	24.9	80.4%
Agre	ee 4,670	55.6	Neutral
Neither Agree Nor Disagre	ee 1,053	14.1	14.1%
Disagre		3.1	Negative
Strongly Disagre	ee 121	2.3	5.4%
Item Response Tot	İ	100.0	
40. I recommend my organization as a good place to work.	Number	Percentage	Positive
Strongly Agre	ee 3,362	35.1	75.7%
Agre	2 720	40.6	Neutral
Neither Agree Nor Disagre		15.0	15 00/
Neither Agree Nor Disagre	ee 1,224	15.8	15.8%
		5.8	
Disagro	ee 443		Negative 8.5%
Disagree Strongly Disagree	ee 443 ee 207	5.8	Negative
Disagree Strongly Disagree Item Response Tot	ee 443 ee 207 al 8,766	5.8 2.7	Negative
Disagree Strongly Disagree Item Response Tot	ee 443 ee 207 al 8,766	5.8 2.7 100.0	Negative 8.5%
Strongly Disagre Strongly Disagre Item Response Tot I believe the results of this survey will be used to make magency a better place to work.	ee 443 ee 207 al 8,766 Number	5.8 2.7	Negative
Strongly Disagre Strongly Disagre Item Response Tot I believe the results of this survey will be used to make magency a better place to work. Strongly Agree	ee 443 ee 207 al 8,766 y Number ee 1,794	5.8 2.7 100.0 Percentage	Negative 8.5% Positive 59.9%
Strongly Disagre Strongly Disagre Item Response Tot I believe the results of this survey will be used to make magency a better place to work. Strongly Agree Agree	ee 443 ee 207 al 8,766 y Number ee 1,794 ee 2,791	5.8 2.7 100.0 Percentage 24.1	Negative 8.5% Positive
Strongly Disagre Strongly Disagre Item Response Tot I believe the results of this survey will be used to make magency a better place to work. Strongly Agree Agree Neither Agree Nor Disagree	ee 443 ee 207 el 8,766 y Number ee 1,794 ee 2,791 ee 2,274	5.8 2.7 100.0 Percentage 24.1 35.8	Negative 8.5% Positive 59.9% Neutral 26.3%
Strongly Disagre Strongly Disagre Item Response Tot I believe the results of this survey will be used to make magency a better place to work. Strongly Agree Agree	ee 443 ee 207 al 8,766 Number ee 1,794 ee 2,791 ee 2,274 ee 718	5.8 2.7 100.0 Percentage 24.1 35.8 26.3	Negative 8.5% Positive 59.9% Neutral

^{*}Required Survey Item

 Item Response Total
 7,987
 100.0

 Note: Sum of responses excluding: Do Not Know / No Basis to Judge

MY SUPERVISOR/TEAM LEADER

*42.	My supervisor supports my need to balance work and other life issues.	Number	Percentage	Positive
	Strongly Agree	2,961	28.5	72.7%
	Agree	3,755	44.2	Neutral
	Neither Agree Nor Disagree	1,089	13.6	13.6%
	Disagree	498	8.3	Negative
	Strongly Disagree	343	5.5	13.8%
	Item Response Total	8,646	100.0	
43.	My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.	Number	Percentage	Positive
	Strongly Agree	2,510	22.6	62.3%
	Agree	3,442	39.8	Neutral
	Neither Agree Nor Disagree	1,463	20.0	20.0%
	Disagree	782	10.9	Negative
	Strongly Disagree	468	6.8	17.7%
	Item Response Total	8,665	100.0	
*44.	Discussions with my supervisor/team leader about my performance are worthwhile.	Number	Percentage	Positive
	Strongly Agree	2,254	22.6	61.7%
	Agree	3,332	39.2	Neutral
	Neither Agree Nor Disagree	1,640	19.4	19.4%
	Disagree	854	10.9	Negative
	Strongly Disagree	535	8.1	18.9%
	Item Response Total	8,615	100.0	
45.	My supervisor/team leader is committed to a workforce			
	representative of all segments of society.	Number	Percentage	Positive
	Strongly Agree	2,279	23.6	65.1%
	Agree	3,251	41.5	Neutral
	Neither Agree Nor Disagree	1,824	24.8	24.8%
	Disagree	364	5.1	Negative
	Strongly Disagree	316	5.0	10.1%
	Item Response Total	8,034	100.0	
46.	My supervisor/team leader provides me with constructive suggestions to improve my job performance.	Number	Percentage	Positive
	Strongly Agree	2,091	21.5	61.9%
	Agree	3,399	40.3	Neutral
	Neither Agree Nor Disagree	1,725	19.5	19.5%
	Disagree	938	11.4	Negative
	Strongly Disagree	515	7.3	18.7%
	Item Response Total	8,668	100.0	

^{*}Required Survey Item Note: Sum of responses excluding: Do Not Know / No Basis to Judge

MY SUPERVISOR/TEAM LEADER (cont.)

*47.	Supervisors/team leaders in my work unit support			
	employee development.	Number	Percentage	Positive
	Strongly Agree	2,432	24.0	64.9%
	Agree	3,654	40.9	Neutral
	Neither Agree Nor Disagree	1,441	18.8	18.8%
	Disagree	581	8.8	Negative
	Strongly Disagree	465	7.5	16.3%
	Item Response Total	8,573	100.0	
8.	My supervisor/team leader listens to what I have to say.	Number	Percentage	Positive
	Strongly Agree	3,197	30.9	74.7%
	Agree	3,717	43.8	Neutral
	Neither Agree Nor Disagree	996	13.8	13.8%
	Disagree	572	8.2	Negative
	Strongly Disagree	247	3.4	11.6%
	Item Response Total	8,729	100.0	L
9.	My supervisor/team leader treats me with respect.	Number	Percentage	Positive
	Strongly Agree	3,759	37.1	82.0%
	Agree	3,552	44.8	Neutral
	Neither Agree Nor Disagree	787	9.7	9.7%
	Disagree	402	5.0	Negative
	Strongly Disagree	231	3.3	8.4%
	Item Response Total	8,731	100.0	
0.	In the last six months, my supervisor/team leader has			
	talked with me about my performance.	Number	Percentage	Positive
	Strongly Agree	2,997	30.2	83.4%
	Agree	4,297	53.2	Neutral
	Neither Agree Nor Disagree	697	8.0	8.0%
	Disagree	507	6.0	Negative
	Strongly Disagree	222	2.6	8.6%
	Item Response Total	8,720	100.0	
51.	I have trust and confidence in my supervisor.	Number	Percentage	Positive
	Strongly Agree	2,932	28.9	62.9%
	Agree	2,920	34.0	Neutral
	Neither Agree Nor Disagree	1,553	19.5	19.5%
	Disagree	780	10.6	Negative
	Strongly Disagree	526	7.0	17.6%

^{*}Required Survey Item Note: Sum of responses excluding: Do Not Know / No Basis to Judge

MY SUPERVISOR/TEAM LEADER (cont.)

*52.	Overall, how good a job do you feel is being done by your			
	immediate supervisor/team leader?	Number	Percentage	Po
	Very Good	3,408	34.8	6
	Good	2,853	33.1	Ne
	Fair	1,654	21.7	2
	Poor	479	6.0	Ne
	Very Poor	320	4.4	1
	Item Response Total	8,714	100.0	

Positive
68.0%
Neutral
21.7%
Negative
10.4%

LEADERSHIP

*53.	In my organization, leaders generate high levels of			
	motivation and commitment in the workforce.	Number	Percentage	Positive
	Strongly Agree	1,232	13.9	51.5%
	Agree	3,301	37.6	Neutral
	Neither Agree Nor Disagree	2,037	23.2	23.2%
	Disagree	1,336	16.4	Negative
	Strongly Disagree	645	8.9	25.4%
	Item Response Total	8,551	100.0	
54.	My organization's leaders maintain high standards of			
	honesty and integrity.	Number	Percentage	Positive
	Strongly Agree	1,806	19.8	60.7%
	Agree	3,328	40.9	Neutral
	Neither Agree Nor Disagree	1,827	21.1	21.1%
	Disagree	845	11.0	Negative
	Strongly Disagree	572	7.2	18.2%
	Item Response Total	8,378	100.0	
*55.	Managers/supervisors/team leaders work well with			
	employees of different backgrounds.	Number	Percentage	Positive
	Strongly Agree	1,858	20.3	66.9%
	Agree	4,090	46.6	Neutral
	Neither Agree Nor Disagree	1,508	19.4	19.4%
	Disagree	582	8.7	Negative
	Strongly Disagree	369	5.0	13.7%
	Item Response Total	8,407	100.0	

^{*}Required Survey Item

Note: Sum of responses excluding: Do Not Know / No Basis to Judge

LEADERSHIP (cont.)

	EADERSHIP (cont.)			
*56.	Managers communicate the goals and priorities of the			
	organization.	Number	Percentage	Positive
	Strongly Agree	2,041	23.8	79.9%
	Agree	4,749	56.1	Neutral
	Neither Agree Nor Disagree	1,100	13.0	13.0%
	Disagree	446	4.5	Negative
	Strongly Disagree	259	2.6	7.1%
	Item Response Total	8,595	100.0	
*57.	Managers review and evaluate the organization's progress			
	toward meeting its goals and objectives.	Number	Percentage	Positive
	Strongly Agree	2,000	24.1	79.4%
	Agree	4,468	55.4	Neutral
	Neither Agree Nor Disagree	1,284	14.2	14.2%
	Disagree	364	4.0	Negative
	Strongly Disagree	194	2.3	6.3%
	Item Response Total	8,310	100.0	
58.	Managers promote communication among different work			
	units (for example, about projects, goals, needed			
	resources).	Number	Percentage	Positive
	Strongly Agree	1,627	17.7	63.1%
	Agree	3,792	45.4	Neutral
	Neither Agree Nor Disagree	1,575	19.3	19.3%
	Disagree	900	11.2	Negative
	Strongly Disagree	511	6.5	17.7%
i	Strongly Disagree		ļ	
	Item Response Total	8,405	100.0	
59.			100.0	
59.	Item Response Total		100.0 Percentage	Positive
59.	Item Response Total Managers support collaboration across work units to	8,405		Positive 63.8%
59.	Item Response Total Managers support collaboration across work units to accomplish work objectives.	8,405 Number	Percentage	
59.	Item Response Total Managers support collaboration across work units to accomplish work objectives. Strongly Agree	8,405 Number 1,731	Percentage 18.9	63.8%
59.	Item Response Total Managers support collaboration across work units to accomplish work objectives. Strongly Agree Agree	8,405 Number 1,731 3,870	Percentage 18.9 44.9	63.8% Neutral
59.	Item Response Total Managers support collaboration across work units to accomplish work objectives. Strongly Agree Agree Neither Agree Nor Disagree	8,405 Number 1,731 3,870 1,537	Percentage 18.9 44.9 19.6	63.8% Neutral 19.6%

^{*}Required Survey Item Note: Sum of responses excluding: Do Not Know / No Basis to Judge

LEADERSHIP (cont.)

EADERSHIF (Cont.)			
Overall, how good a job do you feel is being done by the			
manager directly above your immediate supervisor/team			
leader?	Number	Percentage	Positive
Very Good	2,330	25.9	64.2%
Good	3,144	38.4	Neutral
Fair	1,860	22.7	22.7%
Poor	565	7.1	Negative
Very Poor	467	6.0	13.0%
Item Response Total	8,366	100.0	
leaders.	Number	Percentage	Positive
Strongly Agree	2,269	26.0	63.9%
	3,128	37.8	Neutral
	1,771	20.2	20.2%
	809	9.4	Negative
Strongly Disagree	520	6.5	15.9%
Item Response Total	8,497	100.0	
Senior leaders demonstrate support for Work/Life			
programs.	Number	Percentage	Positive
Strongly Agree	1,742	21.7	57.4%
Agree	2,873	35.7	Neutral
Neither Agree Nor Disagree	2,170	28.0	28.0%
Disagree	609	8.6	Negative
Strongly Disagree	404	6.0	14.6%
Item Response Total	7,798	100.0	
	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader? Very Good Good Fair Poor Very Poor Item Response Total I have a high level of respect for my organization's senior leaders. Strongly Agree Neither Agree Nor Disagree Neither Agree Nor Disagree Strongly Disagree Item Response Total Senior leaders demonstrate support for Work/Life programs. Strongly Agree Agree Neither Agree Nor Disagree Item Response Total Senior leaders demonstrate support for Work/Life programs. Strongly Agree Agree Neither Agree Nor Disagree Strongly Disagree Strongly Disagree	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader? Very Good 2,330 Good 3,144 Fair 1,860 Poor 565 Very Poor 467 Item Response Total 8,366 I have a high level of respect for my organization's senior leaders. Number 3,128 Neither Agree Nor Disagree 3,128 Neither Agree Nor Disagree 520 Item Response Total 8,497 Senior leaders demonstrate support for Work/Life programs. Number 1,742 Agree 2,873 Neither Agree Nor Disagree 1,742 Agree 2,873 Neither Agree Nor Disagree 2,170 Disagree 609 Strongly Disagree 404	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader? Number Percentage Very Good 2,330 25.9 Good 3,144 38.4 Fair 1,860 22.7 Poor 565 7.1 Very Poor 467 6.0 Item Response Total 8,366 100.0 I have a high level of respect for my organization's senior leaders. Number Percentage Strongly Agree 2,269 26.0 Agree 3,128 37.8 Neither Agree Nor Disagree 1,771 20.2 Disagree 520 6.5 Item Response Total 8,497 100.0 Senior leaders demonstrate support for Work/Life programs. Number Percentage Strongly Agree 1,742 21.7 Agree 2,873 35.7 Neither Agree Nor Disagree 2,170 28.0 Disagree 609 8.6 Strongly Disagree 404 6.0

MY SATISFACTION

*63.	How satisfied are you with your involvement in decisions			
	that affect your work?	Number	Percentage	Positive
	Very Satisfied	1,401	14.0	53.6%
	Satisfied	3,600	39.7	Neutral
	Neither Satisfied nor Dissatisfied	1,930	25.1	25.1%
	Dissatisfied	1,346	16.7	Negative
	Very Dissatisfied	348	4.5	21.3%
	Item Response Total	8,625	100.0	

*Required Survey Item Note: Sum of responses excluding: Do Not Know / No Basis to Judge

MY SATISFACTION (cont.)

171	Y SATISFACTION (cont.)			
*64.	How satisfied are you with the information you receive			
	from management on what's going on in your			
	organization?	Number	Percentage	Positive
	Very Satisfied	1,386	14.4	59.1%
	Satisfied	3,798	44.7	Neutral
	Neither Satisfied nor Dissatisfied	1,790	21.5	21.5%
	Dissatisfied	1,237	14.1	Negative
	Very Dissatisfied	421	5.3	19.4%
	Item Response Total	8,632	100.0	
*65.	How satisfied are you with the recognition you receive for			
	doing a good job?	Number	Percentage	Positive
	Very Satisfied	1,673	16.3	55.1%
	Satisfied	3,399	38.8	Neutral
	Neither Satisfied nor Dissatisfied	1,676	20.3	20.3%
	Dissatisfied	1,347	17.4	Negative
	Very Dissatisfied	532	7.2	24.6%
	Item Response Total	8,627	100.0	
*66.	How satisfied are you with the policies and practices of			
	your senior leaders?	Number	Percentage	Positive
	Very Satisfied	1,178	12.0	51.2%
	Satisfied	3,327	39.2	Neutral
	Neither Satisfied nor Dissatisfied	2,258	25.7	25.7%
	Dissatisfied	1,323	16.0	Negative
	Very Dissatisfied	525	7.0	23.0%
	Item Response Total	8,611	100.0	
*67.	How satisfied are you with your opportunity to get a better			
	job in your organization?	Number	Percentage	Positive
	Very Satisfied	1,349	13.3	47.8%
	Satisfied	2,899	34.5	Neutral
	Neither Satisfied nor Dissatisfied	2,057	24.2	24.2%
	Dissatisfied	1,412	16.3	Negative
	Very Dissatisfied	890	11.8	28.1%
		8,607	100.0	<u> </u>
	Item Response Total	0,007	100.0	

^{*}Required Survey Item Note: Sum of responses excluding: Do Not Know / No Basis to Judge

MY SATISFACTION (cont.)

*68.	How satisfied are you with the training you receive for			
	your present job?	Number	Percentage	Positive
	Very Satisfied	1,558	15.4	59.2%
	Satisfied	3,800	43.8	Neutral
	Neither Satisfied nor Dissatisfied	1,768	20.7	20.7%
	Dissatisfied	1,087	14.5	Negative
	Very Dissatisfied	405	5.6	20.1%
	Item Response Total	8,618	100.0	
^k 69.	Considering everything, how satisfied are you with your			
	job?	Number	Percentage	Positive
	Very Satisfied	2,539	26.8	75.3%
	Satisfied	4,004	48.5	Neutral
	Neither Satisfied nor Dissatisfied	1,159	13.7	13.7%
	Dissatisfied	652	8.0	Negative
	Very Dissatisfied	256	3.0	11.0%
	Item Response Total	8,610	100.0	
[*] 70.	Considering everything, how satisfied are you with your			
	pay?	Number	Percentage	Positive
	Very Satisfied	2,754	27.3	75.1%
	Satisfied	3,940	47.8	Neutral
	Neither Satisfied nor Dissatisfied	965	11.8	11.8%
	Dissatisfied	710	10.0	Negative
	Very Dissatisfied	240	3.1	13.1%
	Item Response Total	8,609	100	
71.	Considering everything, how satisfied are you with your			
	organization?	Number	Percentage	Positive
	Very Satisfied	2,149	23.2	71.3%
	Satisfied	4,080	48.1	Neutral
	Neither Satisfied nor Dissatisfied	1,410	16.6	16.6%
	Dissatisfied	692	8.5	Negative
	Very Dissatisfied	283	3.6	12.1%
	Item Response Total	8,614	100	

*Required Survey Item Note: Sum of responses excluding: Do Not Know / No Basis to Judge

WORK/LIFE

	WORKELLE			
72.	Please select the response below that BEST describes your			
	teleworking situation.	Number	Percentage	
	Telework on a regular basis	1,072	16.9	
	Telework infrequently	498	7.5	
	Do Not Telework, must be physically present	2,060	27.7	
	physical presence required			
	Do Not Telework, technical issues	801	8.9	
	technical issues			
	Not allowed to telework	2,965	31.5	
	not allowed though ok for job type	007	7.5	
	Choose not to telework	886	7.5	
72	personal choice			
73.	How satisfied are you with the following Work/Life			
	programs in your agency Telework?	Number	Percentage	Positive
	Very Satisfied	551	10.2	35.8%
	Satisfied	1,072	25.6	Neutral
	Neither Satisfied nor Dissatisfied	1,969	40.2	40.2%
	Dissatisfied	771	12.5	Negative
	Very Dissatisfied	702	11.5	24.0%
	Item Response Total	5,065	100.0	
74.	How satisfied are you with the following Work/Life	,		
	programs in your agency Alternative Work Schedules			
	(AWS)?	Number	Percentage	Positive
	Very Satisfied	1,796	23.6	64.8%
	Satisfied	2,736	41.1	Neutral
	Neither Satisfied nor Dissatisfied	1,821	28.7	28.7%
	Dissatisfied	286	4.7	Negative
	Very Dissatisfied	136	1.8	6.5%
	Item Response Total	6,775	100.0	1
75.	How satisfied are you with the following Work/Life	,		
- *	programs in your agency Health and Wellness Programs			
	(for example, exercise, medical screening, quit smoking			
	programs)?	Number	Percentage	Positive
	Very Satisfied	1,221	12.9	51.1%
	Satisfied	3,098	38.1	Neutral
	Neither Satisfied nor Dissatisfied	2,177	35.9	35.9%
	Dissatisfied	438	9.3	Negative
	Very Dissatisfied	191	3.7	13.1%

*Required Survey Item Note: Sum of responses excluding: Do Not Know / No Basis to Judge

WORK/LIFE (cont.)

76.	How satisfied are you with the following Work/Life programs in your agency Employee Assistance Program (EAP)?	Number	Percentage	Positive
	Very Satisfied	1,103	14.6	55.2%
	Satisfied	2,670	40.6	Neutral
	Neither Satisfied nor Dissatisfied	2,084	38.7	38.7%
	Dissatisfied	180	3.7	Negative
	Very Dissatisfied	111	2.5	6.2%
	Item Response Total	6,148	100	
77.	How satisfied are you with the following Work/Life programs in your agency Child Care Programs (for example, daycare, parenting classes, parenting support groups)?	Number	Percentage	Positive
	Very Satisfied	470	8.1	25.4%
	Satisfied	946	17.3	Neutral
	Neither Satisfied nor Dissatisfied	2,254	58.3	58.3%
	Dissatisfied	263	9.4	Negative
	Very Dissatisfied	187	6.8	16.2%
	Item Response Total	4,120	100	
78.	How satisfied are you with the following Work/Life programs in your agency Elder Care Programs (for example, support groups, speakers)?	N. I	D.	D :::
		Number 339	Percentage	Positive 23.4%
	Very Satisfied	817	7.0	
	Satisfied			Neutral
	Neither Satisfied nor Dissatisfied	2,422	63.4	63.4%
	Dissatisfied	242	8.4	Negative
	Very Dissatisfied	135	4.9	13.3%
	Item Response Total	3,955	100	

^{*}Required Survey Item Note: Sum of responses excluding: Do Not Know / No Basis to Judge